



ARPA-E: Launching Energy Innovation in the 21st Century

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Energy Innovation Summit February 28, 2011

Background

Projects

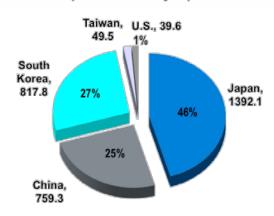
Process

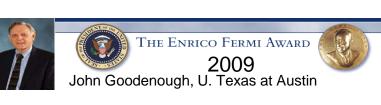




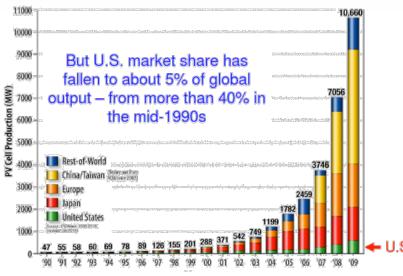
Wake Up Call

Lithium-ion battery manufacturing volumes in 2009 (millions of cells/year)





Solar PV is a booming global industry



Worldwide production of solar photovoltaics - in Megawatts

National Security

Economic Security

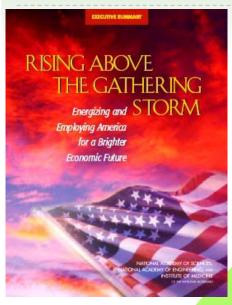
Innovation

Environmental Security





Creation & Launching of ARPA-E



2009
American Recovery and
Reinvestment Act
(\$400M appropriated for ARPA-E)

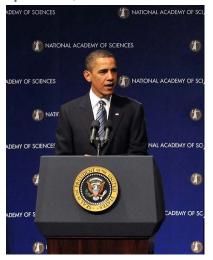
2007
America COMPETES Act

2006
Rising Above the Gathering Storm
(National Academies)



Innovation based on science and engineering will be primary driver of our future prosperity & security

President Obama launches ARPA-E at National Academies on April 27, 2009







ARPA-E's Mission and Means

Reduce Energy Imports

To enhance the economic and energy security of the U.S.

To ensure U.S. technological lead in developing and deploying advanced energy technologies

Reduce Energy-Related Emissions Improve Energy Efficiency

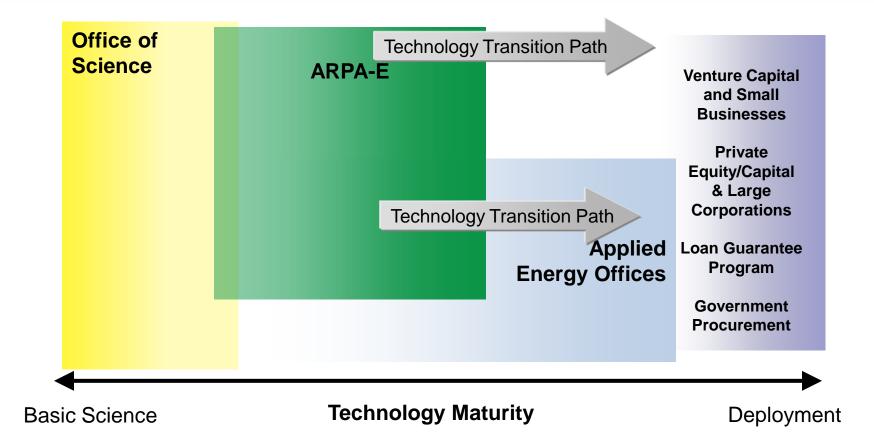
To overcome the long-term and high-risk technological barriers in the development of energy technologies.

- (A) identifying and promoting revolutionary advances in fundamental sciences;AND
- (B) translating scientific discoveries and cutting-edge inventions into technological innovations;
 AND
- (C) accelerating transformational technological advances in areas that industry by itself is not likely to undertake because of technical and financial uncertainty.



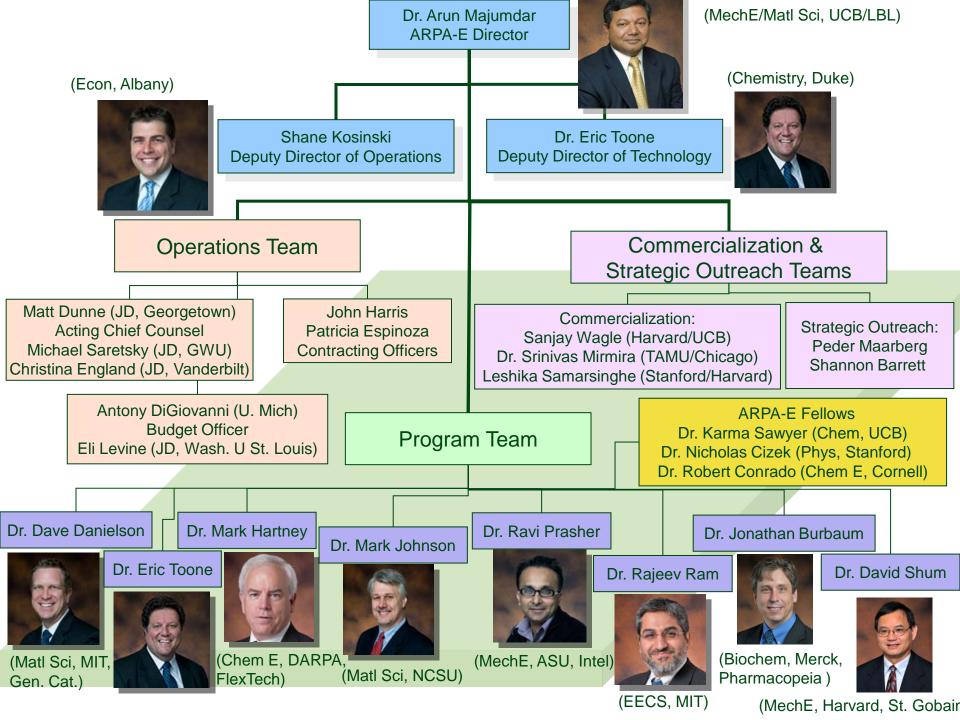


Energy Innovation Pipeline

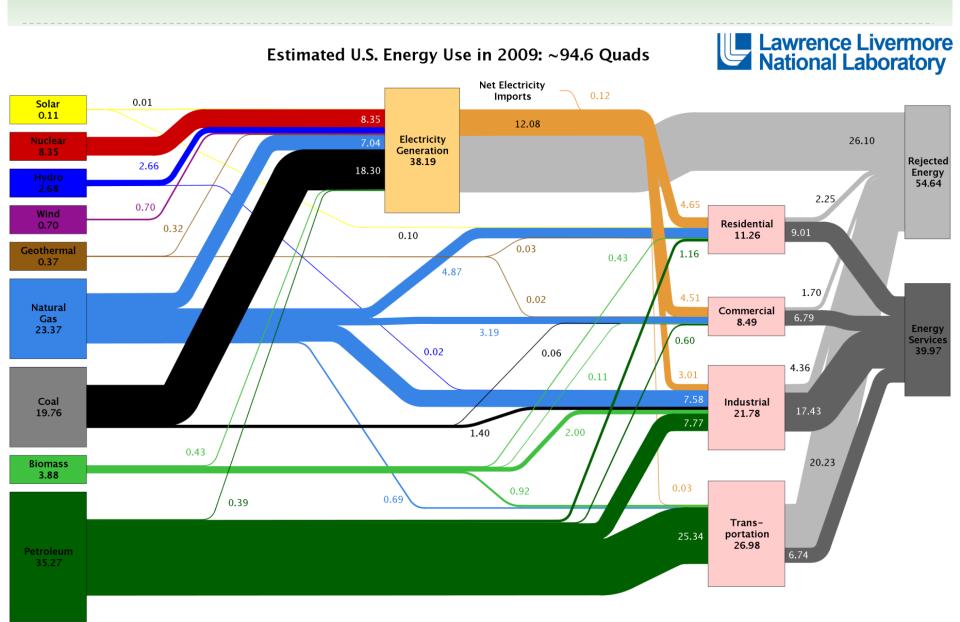








Rewiring the U.S. Energy Diagram



Background

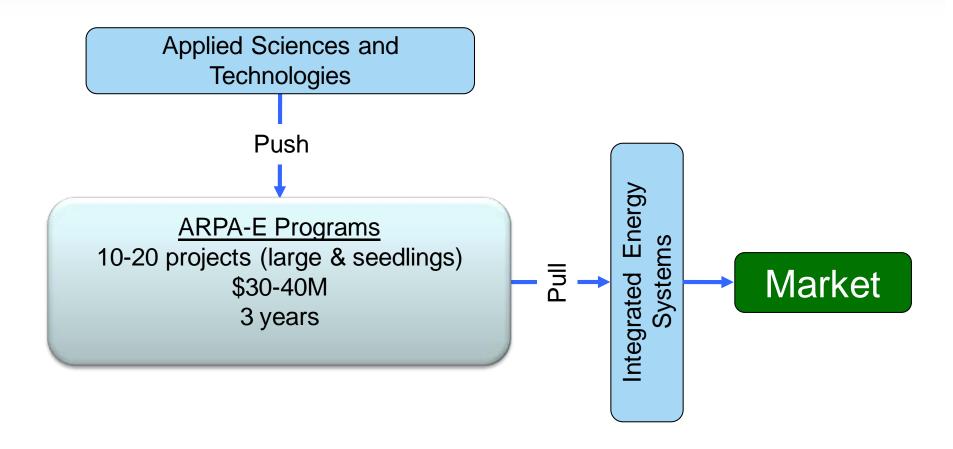
Projects

Process





ARPA-E programs foster technology push and market pull to accelerate transformational energy technologies







An ARPA-E Project has four main attributes

IMPACT

If successful, project could have:

- High impact on ARPA-E mission areas
- Large commercial application

BREAKTHROUGH TECHNOLOGY

Technologies that:

- Do not exist in today's energy market
- Are not just incremental improvements; could make today's technologies obsolete

ADDITIONALITY

- Difficult to move forward without ARPA-E funding
- But able to attract cost share and follow-on funding
- Not already being researched or funded by others

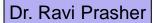
PEOPLE

- Best-in-class people
- Teams with both scientists and engineers
- Brings new people, talent and skill sets to energy R&D

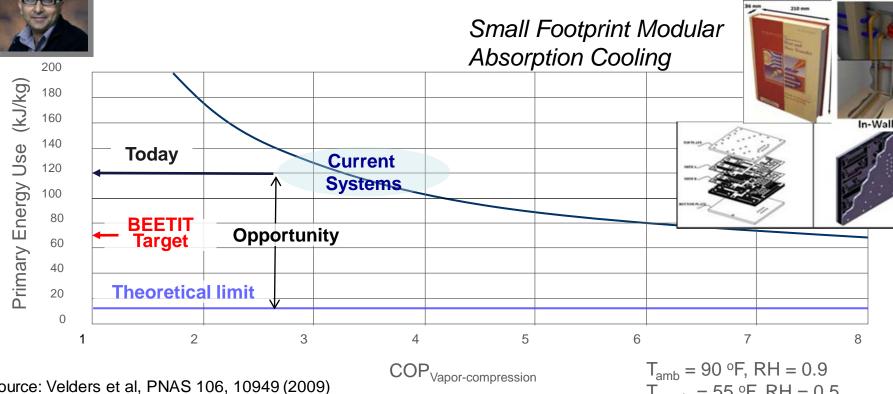




Building Energy Efficiency Through Integrated Thermodevices (BEETIT)



Building cooling is responsible for ~5% of US primary energy consumption and CO₂ emissions



Source: Velders et al, PNAS 106, 10949 (2009)

 $T_{\text{supply}} = 55 \, ^{\circ}\text{F}, \, \text{RH} = 0.5$

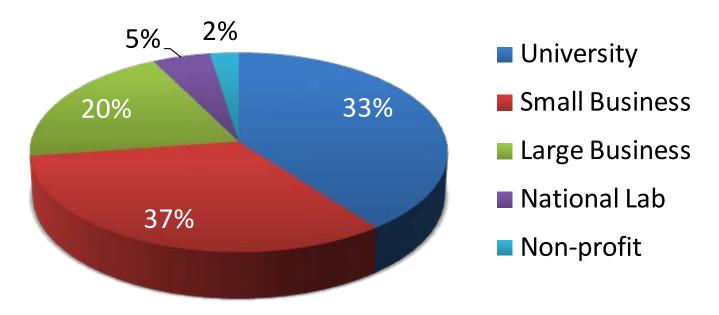
Reduce primary energy consumption by $\sim 40 - 50\%$





To date ARPA-E has made 121 awards from seven FOAs to a wide variety of organizations

Project Breakdown by Lead Organization Type (% based on award value)*



*Total Value of Awards = \$366 million



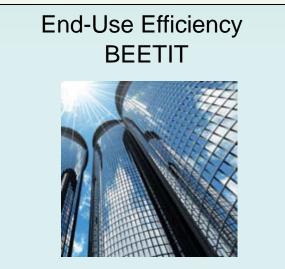


ARPA-E Currently has six focused programs plus a broad portfolio of projects from its first solicitation

Broad Solicitation







ADEPT



Stationary Power IMPACCT



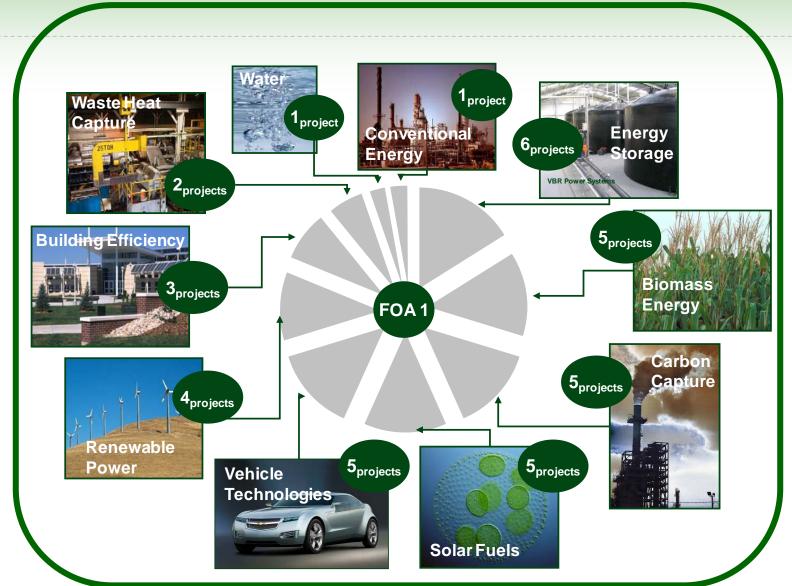
GRIDS





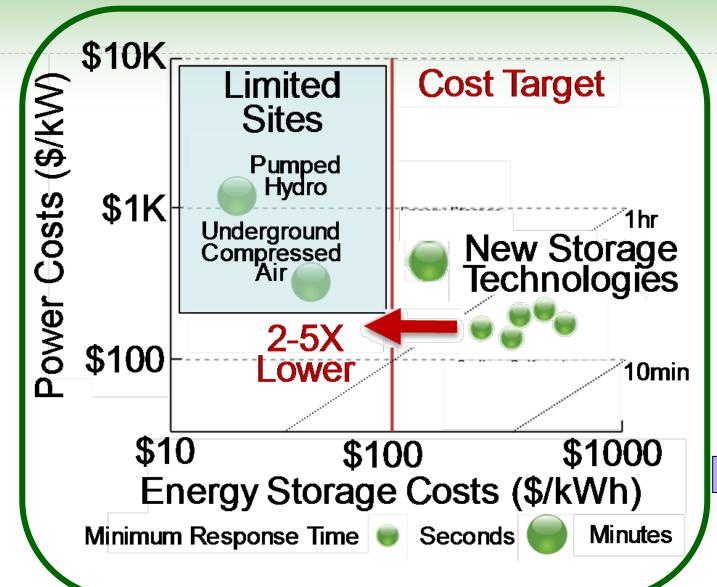


FOA1





GRIDS



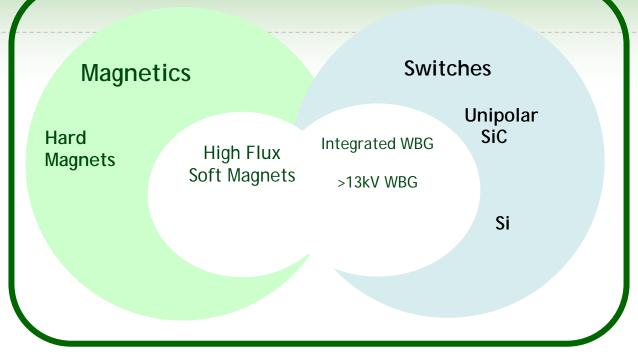
Dr. Mark Johnson







ADEPT



Integrated Circuits for Power Systems

- On-chip inductors and transformers
- High-voltage transistors
- High-energy capacitors

Dr. Rajeev Ram







Background

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Process





ARPA-E's program development process is extremely fast – only 6-8 months from conception to execution

Program Development Cycle



From Program
Conception to
Execution in 6-8
Months





ARPA-E's program creation process starts internally but receives outside input through a workshop





Program Finalized



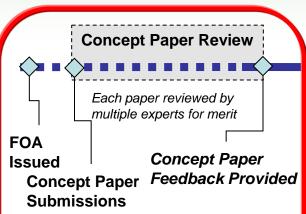




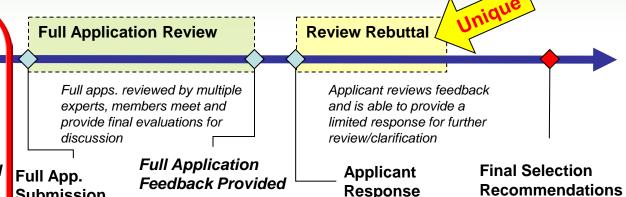




The Funding Opportunity Announcement (FOA) process is fast-paced, but deliberative



- ▶ 5-7 page summary
- Limits applicant expenses
- Reviewer comments provided to applicants



- Review by external, leading experts in the field
- External reviews critical to decision making – but scores do not get rack and stacked

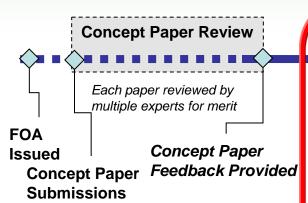
- Applicants respond to reviews before selections
- Clarification improves final decisions





Submission

The Funding Opportunity Announcement (FOA) process is fast-paced, but deliberative



- ▶ 5-7 page summary
- Limits applicant expenses
- Reviewer comments provided to applicants

Full Application Review

Full apps. reviewed by multiple experts, members meet and provide final evaluations for discussion

Full App. Submission

Full Application Feedback Provided

- Review by external, leading experts in the field
- External reviews
 critical to decision
 making but scores
 do not get rack and
 stacked

Review Rebuttal (

Applicant reviews feedback and is able to provide a limited response for further review/clarification

Applicant Response

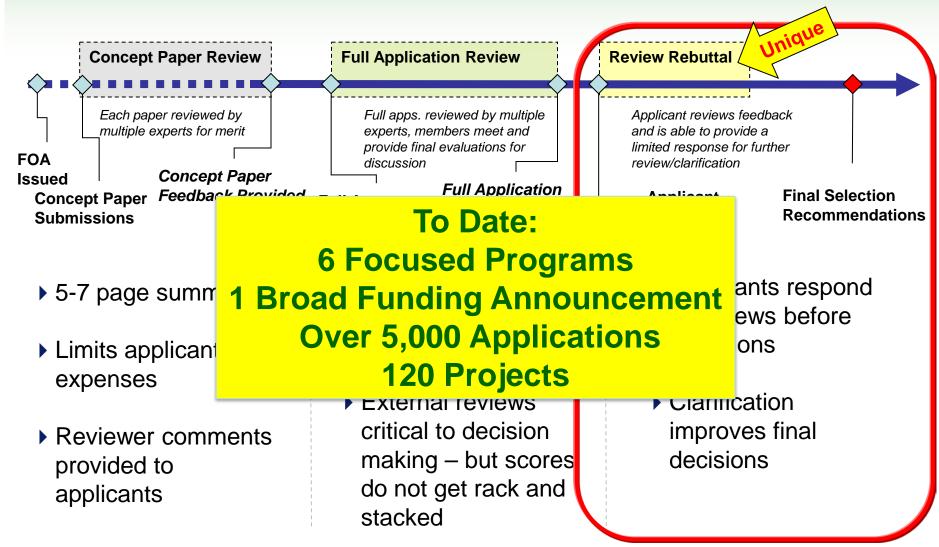
Final Selection Recommendations

- Applicants respond to reviews before selections
- Clarification improves final decisions





The Funding Opportunity Announcement (FOA) process is fast-paced, but deliberative





A streamlined contract negotiation and award process allows projects to begin promptly



- ▶ Aggressive internal and external deadlines established move at the pace of business
- ▶ ARPA-E Technical, Contracting and Legal teams co-located limits bureaucracy
- ARPA-E developed user-friendly negotiation guide and materials provided
- Jointly develop challenging technical milestones

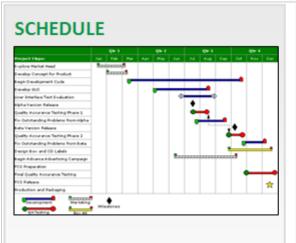
"ARPA-E has consistently impressed and surprised us with the speed of their evaluation and contracting process, and the high caliber of their staff...We wish all R&D programs could adopt this degree of efficiency and professionalism" – ARPA-E Performer





ARPA-E's active program management promotes eventual project success

Program Management Tools





TECHNICAL NOTES

Task 1: Chip Fabrication			
	Subtask	Milestone	Technical Notes
	1.1: Deposit high capacitance materials	Q3: 20 microfarad capacitance achieved on 45 cm ² sample	Best capacitance to-date is 12 µF; new oxide material was proposed at last meeting to achieve target
	1.2: Improve etch performance	Q4: New etching tool installed	On-track: PO made last week, delivery set for Nov.

Active Program Management

- ARPA-E has a vested interest in the success of the project, we do not just provide a check
- Regular contact at least two site visits per year, and formal quarterly reviews
- Help identify and resolve technical issues
- Annual community meetings





Questions





Pre-Conference Workshop - Agenda

10:05 AM	Breakout Sessions: ARPA-E Future Technology Workshops	
	Sunshot	
	Rare Earth and Critical Materials Technologies High Density Thermal Energy Storage	
10:55 AM	Breakout Sessions: ARPA-E Future Technology Workshops	
	Applied Biotechnology for Transportation Fuels Green Electricity Network Integration (GENI)	
11:40 AM	Networking Lunch	
12:40 PM	Breakout Sessions: Technology Town Halls	
	The Energy-Water Nexus	
	Natural Gas to Liquid Fuels	
1:35 PM	Building Strategic Partnerships	
3:00 PM	Breakout Panels	
	Venture Capital Funding: Prospecting in a Constrained Environment Technology Launch: From Universities and National Labs to the Marketplace	
4:00 PM	The Government Role in Energy R&D followed by Focused Networking Session with Funding Programs	
5:30 PM	Technology Showcase and Reception	
	Open to All Registered Attendees - Showcase closes at 8:00pm	



